



# ICLEI Corporate Report 2016-2017

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# Foreword

Each year, ICLEI – Local Governments for Sustainability channels our capacity and resources to the local and subnational governments in our network. Our efforts are designed to strengthen local sustainable action and highlight the outcomes. We encourage bold commitments and pool our resources towards achieving them.

2016 was no exception. ICLEI was visible and active on multiple fronts of sustainable development at a time when many people turned their attention towards the local level. The 2030 Sustainable Development Agenda and Paris Climate Agreement, adopted the year prior, put city-level action and local and subnational authorities under a spotlight. Expectations for their potential are high. Across the world, people want to hear from cities and find out what they are doing.

From Tlalnepantla de Baz, Mexico to Port Vila, Vanuatu, Hayward, USA and Kishangarh, India, in 2016, the ICLEI Network continued to establish low emissions development strategies, strengthened disaster preparedness in small island states, facilitated civic engagement on climate action and implemented integrated urban water management strategies.

We also know that local and subnational governments are making strong climate commitments. By the end of 2016, the more than 700 local entities reporting to the ICLEI carbonn Climate Registry were set to reduce their greenhouse gas emissions by more than one gigaton of CO<sub>2</sub> equivalent by 2020. They are even looking ahead towards 2050 and committing to 100 percent renewable energy. This highlights not only their potential but also that they need strong partnerships and financial backing.

This was a valuable message that ICLEI delivered at UNFCCC COP22, the United Nations Climate Change Conference in Marrakech, Morocco. With a delegation of high level representatives from over 50 cities, ICLEI showed that local and subnational governments are making strong commitments and working with the private sector and academia to realize their goals. They were a strong voice in the Marrakech Roadmap for Action towards Localizing Climate Finance, which calls for bankable project pipelines, such as the ICLEI-managed Transformative Actions Program (TAP).

In October 2016, Habitat III, the United Nations Conference on Housing and Sustainable Urban Development in Quito, Ecuador, was also an important moment to highlight all dimensions of urban sustainability. ICLEI brought more than 120 local leaders from over 40 countries, sending a message that local governments, if supported, can turn the tide in favor of sustainability and a better quality of life, principles confirmed in the New Urban Agenda.

In December 2016, ICLEI also co-organized the 5th Global Biodiversity Summit of Cities and Subnational Governments at the Biodiversity COP in Cancun, Mexico. It was the largest such event to date, highlighting that global biodiversity targets are achievable if local and subnational governments rely on nature-based development.

Together with our network, we are committed to advancing local action on sustainability and to forging partnerships. 2016 was a strong year, but we still have plenty of work ahead of us.



**Emani Kumar**  
Deputy Secretary General  
ICLEI World Secretariat



**Gino Van Begin**  
Secretary General  
ICLEI World Secretariat



**Monika Zimmermann**  
Deputy Secretary General  
ICLEI World Secretariat

# Who we are

ICLEI is the leading global network of more than 1,500 cities, towns and regions committed to building a sustainable future.

## Our vision

ICLEI envisions a world of sustainable cities that confront the realities of urbanization, adapt to social and economic trends and prepare for the impacts of climate change and other urban challenges. This is why ICLEI unites local and regional governments in creating positive change through collective learning, exchange and capacity building.



## Assets and achievements

For the past 25 years, ICLEI has maintained that local action is at the center of global change. Our multidisciplinary network continues to develop and apply practical strategies, tools and methodologies that bring about tangible local progress worldwide.

The growing ICLEI Network works collaboratively in more than 100 countries, leveraging local assets to address pressing urban challenges and impact over 25 percent of the global urban population.

## Our approach

The ICLEI Network takes an integrated approach to sustainable development, striving to become sustainable, low-carbon, ecomobile, resilient, biodiverse, resource-efficient, healthy and happy, with a green economy and smart infrastructure.

Our 10 Urban Agendas are an expression of our integrated approach. ICLEI forges strategic partnerships with business and financial institutions to strengthen our results and bring about global change with a coalition of able partners. We also work to ensure that strong policy environments support local action through our national and global advocacy advancements.

Our cumulative knowledge and ambitions will continue to drive our work.



# How we work

For over 25 years, ICLEI has developed a specific way of supporting our Members and many other local and regional governments. A variety of components and activities together form the ICLEI strategy. These include:

## Mobilizing local action

- **Theme leadership:** New themes, approaches and brands drive the conversation on sustainability and offer new perspectives for action.
- **Commitments:** Global and regional frameworks outline key goals.

## Supporting local action

- **Local Action programs:** Our programs motivate, inform, build capacity and guide interested local governments through a systematic action planning and implementation process.
- **Methodologies, tools, guidebooks and case studies:** Dedicated methodologies enable local governments to initiate and maintain sustainability processes.
- **Performance measurement and evaluation:** ICLEI's tools help Members identify priorities for action, track success and demonstrate accountability.
- **Action innovation and new formats:** New cooperative models allow cities and regions to work together on sustainability.
- **Networking and connecting:** Peer-to-peer networking allows for sharing successes and challenges.
- **Capacity building and exchange platforms:** With these resources local governments develop and share skills and experiences.
- **Events, congress series:** Personal exchanges and face-to-face meetings are the most dynamic and effective way to stimulate shared action.
- **Gateways to solutions:** Online systems provide Members, project cities and other local governments with technical and financial solutions.
- **Help desks and consultancy:** To help local governments implement their plans, ICLEI offers a range of support channels and consulting services.

## Advocating local action

- **ICLEI expertise in advisory bodies:** Members and staff are involved in global steering committees and research groups, influencing global policy.
- **Advocacy:** By speaking at global, national and regional levels, ICLEI influences agreements and decisions that support local sustainability.

- **Alliances and partnerships:** Partnerships allow ICLEI to build organizational capacity, amplify results and offer more holistic and comprehensive support.

## Communicating local action

- **Global channels:** Through a range of platforms, ICLEI promotes the work of its Members, shares information and engages with the wider sustainability community.



## ICLEI Seoul Strategic Plan 2015-2021

The Strategic Plan 2015-2021, the ICLEI Seoul Plan, was adopted by the ICLEI Council when it met in Seoul, Republic of Korea, on 11 April 2015. It presents a continuation of previous plans and focuses on new strategic initiatives planned for 2015-2021. This Strategic Plan is an expression of commitment of ICLEI Members and also the basis for the work of the 17 ICLEI Offices across the world. <http://bit.ly/23hfV07>

# Local action

## Highlights from local governments' work within the ICLEI Network



### Local feature: Grande-Synthe, France

With a history of rapid industrialization through the 1970s, Grande-Synthe has recently made the decision to dramatically improve the quality of life for residents through transformative action. The city has brought about a remarkable transformation already, with new parks and green areas, 20 percent increase in public transport usage, 20 percent reduction in GHG emissions and energy consumption and city services now operating with 100 percent renewable energy. At the same time, the municipality welcomed the 2015 influx of refugees, with the goal to provide adequate interim housing and long-term integration.



### Local feature: Hayward, California, USA

ICLEI trained youth from a low-income neighborhood in Hayward, California to become climate leaders in their community. ICLEI led a series of workshops on energy, water and waste reduction techniques. The city found this strategy to be an effective and unique way to promote civic engagement and plans to replicate this outreach strategy for other community engagement topics.



### Local feature: Tlalnepantla de Baz, Mexico

As a result of working with ICLEI in recent years, the Municipality of Tlalnepantla de Baz has implemented its Municipal Climate Action Plan. One key objective is to develop policies designed to reduce energy consumption and increase the use of renewable energy. Tlalnepantla was the first municipality in Mexico to install solar panels on government buildings, including the community development center, the municipal palace and schools.



### Local feature: Lilongwe, Malawi

The Lilongwe River is a vital natural asset within the City of Lilongwe, as the primary source of water to city residents. ICLEI's Urban Naturals Assets for Africa: Rivers for Life project led to the development of a Landscape Master Plan and Implementation Strategy for an urban revitalization pilot site along the Lilongwe River. The strategy aims to provide wide-ranging services and livelihood options such as the development of an informal market alongside the River which will address the intersection of developmental and environmental challenges that are prevalent in the area.

# Local action

## Local feature: Tokyo, Japan

In November 2016, Tokyo Metropolitan Government announced that close to 1,300 of all covered facilities in Tokyo have achieved CO2 reduction targets for the first compliance period of the Tokyo Cap-and-Trade Program, which had a fulfillment deadline of the end of September 2016. This program makes it mandatory for large-scale facilities in Tokyo to reduce their CO2 emissions and is the world's first urban cap-and-trade scheme.



## Local feature: San Carlos City, Philippines

San Carlos City carried out its first community-level greenhouse gas (GHG) inventory, with technical support from ICLEI. It is the first city in its region to complete a GHG emissions inventory. Despite the city's continued economic growth, it has put a premium on maintaining and conserving its forest recognizing its potentials to remove carbon emissions. Completing the GHG inventory is a key step in the city's efforts to advance climate action and become a renewable energy hub in the Philippines. San Carlos is committed to the Global Covenant of Mayors for Climate & Energy.



## Local feature: Port Vila, Vanuatu and Honiara, Solomon Islands

This year, ICLEI continued a series of successful disaster risk reduction workshops with Port Vila Municipality, Vanuatu and Honiara City Council, Solomon Islands. The disaster risk reduction self-assessment provides an entry point for island cities to assess many related development pressures, and is an approach that can be used by many other island communities. This initiative was supported by the United Nations Office for Disaster Reduction as part of the Sendai commitment to assist the development of local disaster action plans.



## Local feature: Kishangarh, India

Under the AdopIUWM Project, ICLEI has implemented the Integrated Urban Water Management Toolkit in Kishangarh, helping the city to deal with the extensive pollution of ponds caused by unregulated solid waste and wastewater inflows. The city prioritized the project for solid waste management in two wards. It successfully implemented segregated door-to-door solid waste collection in 450 households and 150 commercial units. The project is now serving as a model for the city and is being replicated in new wards.



# Regional action

Highlights from our work across ICLEI regions



## Africa

A highlight for ICLEI Africa this year was a project focusing on landscape-based urban planning approaches, called “Local Action for Biodiversity (LAB) Wetlands”. It was delivered in 25 percent (11) of district municipalities in South Africa. The project highlights the value of nature-based solutions and the importance of mainstreaming ecosystem services and urban resilience strategies into local development planning. Local wetland strategies in these municipalities have inspired local leaders to link economic development plans with nature-based solutions directly benefiting local communities.



## East Asia

ICLEI extended its work in East Asia. The East Asian Clean Air Cities was launched to provide a cooperation platform for air quality improvement. A green public procurement program was introduced to support Chinese and Korean cities under the 10YFP on Sustainable Public Procurement framework. Finally, local biodiversity actions in South Korea continue through a series of annual biodiversity forums, while a local renewables movement emerges in Japan.



## Europe & North Africa, Middle East and West Asia

ICLEI Europe’s work this year was marked by the acclamation by over 850 European cities and towns of the Basque Declaration at the 8th European Conference on Sustainable Cities & Towns in April 2016. The declaration highlights the need to think outside the box and find innovative and inclusive ways to economically and socially engage with civil society to meet economic, environmental and social challenges.



## Mexico, Central America and the Caribbean

The ICLEI Mexico, Central America and Caribbean Secretariat has developed actions to incorporate cities from more countries of the Central American and Caribbean region. The secretariat is concluding the pilot phase of PEEMUN, an energy efficiency program for municipalities, which helped local governments identify and implement measures to reduce their energy consumption. The secretariat has been working on several proposals to host major international events in 2017 such as a summit for local governments at the Global Platform for Disaster Risk Reduction.

# Regional action

## North America

The ICLEI USA ClearPath tool expanded globally. Twenty local governments received technical assistance on Compact of Mayors commitments. ICLEI USA led the 100%RE Cities and Regions Network, trained California youth as climate leaders to advance equity, championed a building energy code voter education campaign and matched 12 cities and scientists to further science-based climate planning. Work in Canada focuses heavily on three program areas: the Partners for Climate Protection Program, the Building Adaptive and Resilience Cities program and Biodiversity.



## Oceania

ICLEI Oceania has developed a Pacific Islands Urban Resilience toolkit which integrates sustainable energy, climate adaptation and disaster risk reduction in the context of Small Island Developing States. While testing this approach in the Pacific, ICLEI Oceania is also the convenor of the ICLEI global Community for Towns, Cities and Provinces of Small Island States, with Councilor Eddie Ngava from Honiara Council holding the Small Islands portfolio on ICLEI Global Executive Committee.



## South America

In an effort to scale up the Local Climate Change Agenda in the region, following the implementation of the Urban-LEDS project, ICLEI South America, with partners, has supported the engagement of over 100 cities in the Compact of Mayors, strengthening partnerships and offering capacity building and technical support towards developing greenhouse gas emissions inventories and identifying climate hazards.



## South Asia

ICLEI South Asia continued its capacity building work and efforts to integrate adaptation and mitigation planning in cities. To this end, in collaboration with other ICLEI offices, ICLEI South Asia organized the Resilient Cities Asia-Pacific Forum and the Asia LEDS Forum 2017. The secretariat has also launched new projects and partnerships on biodiversity, smart cities, energy efficiency in buildings, urban-rural linkages in water management, holistic waste management, ecologistics, regional and intermediate transport planning.



## Southeast Asia

ICLEI Southeast Asia broadened its reach in the region by working with two new countries: Vietnam and Lao PDR on international low-carbon projects such as Ambitious City Promises and Urban LEDS Phase 2, respectively. The Secretariat continues to strengthen its niche in climate action planning in the Philippines and Indonesia; having assisted several local government units in integrating climate considerations in development planning. In doing so, ICLEI Southeast Asia strongly contributes to the vertical integration discussion as well as localizing global agendas.



# Global action

ICLEI actions with global-level impacts in 2016



## Mayors meet environment ministers at G7 for the first time

For the first time, the G7 process focused on cities and engaged mayors in consultations. This gave mayors an opportunity to meet with environment ministers to discuss local climate action. G7 countries are expected to work together with cities and international and intermediary organizations such as ICLEI to mainstream the role of cities.



## Local Governments and Municipal Authorities (LGMA) constituency welcomes new era of global climate action

Following the Paris Agreement signing, Parties to the United Nations Framework Convention on Climate Change (UNFCCC) reconvened in Bonn, Germany in May on an optimistic note. At the event, the LGMA constituency, with ICLEI as the focal point, acknowledged that the Paris Agreement begins a new era in global climate change efforts that is welcomed by local and subnational governments around the world.



## ICLEI brings transformative power of the urban world to United Nations Environment Assembly

In May 2016, ICLEI Members gathered in Nairobi, Kenya at the second session of United Nations Environment Assembly (UNEA-2) to engage in the first ever dialogue between local leaders and UNEA delegations at the highest level decision making body on the environment.



## Seoul Mayors Forum on Climate Change: Local governments are a united global force for climate action

Local leaders from nearly 40 cities and towns committed to the Compact of Mayors came together at the Seoul Mayors Forum on Climate Change organized by Seoul Metropolitan Government in collaboration with ICLEI. They reiterated their commitment to climate action and called for greater global climate ambition through the Seoul Communiqué.



## Nations adopt the New Urban Agenda, framing sustainable urban development for the next 20 years

At the closing of Habitat III, the United Nations Conference on Housing and Sustainable Urban Development in Quito, Ecuador, nations unanimously adopted the New Urban Agenda, agreeing on a common vision for a sustainable urban world. In Quito, ICLEI engaged in over 40 events, including official Habitat III sessions. ICLEI brought a delegation of more than 120 local leaders, including more than 50 mayors and vice mayors from over 40 countries.

# Global action

## EcoMobility Days: exploring ways to implement the New Urban Agenda with urban mobility at the core

At Habitat III, the United Nations Conference on Housing and Sustainable Urban Development in Quito, Ecuador, the ICLEI EcoMobility Alliance organized the EcoMobility Days, where over 50 speakers from more than 25 countries exchanged transport practices, visions and concrete tools. The event offered a space for high-level discussions on the future of urban mobility during an intense five-day program attended by over 200 participants.



## UNFCCC COP22: Building the architecture for inclusive and ambitious climate action

At UNFCCC COP22, the United Nations Climate Change Conference in Marrakech, Morocco, ICLEI laid the groundwork for stronger climate action. ICLEI showed that over 700 local and subnational governments in our network intend to reduce emissions by more than one billion tons by 2020, forged strategic partnerships with a range of climate stakeholders and co-organized the Climate Summit for Local and Regional Leaders, culminating in the Marrakech Roadmap for Action, which outlines critical steps that support local climate action.



## Local and subnational governments in the ICLEI Network prove their climate commitments

As demonstrated in Marrakech, the more than 700 local and subnational governments reporting to the carbonn Climate Registry have committed to reducing emissions by more than one billion tons by 2020. Eighty-six cities, towns and regions have made 116 long-term energy and climate commitments spanning to 2050. These data show the ICLEI Network is well positioned to contribute to and even raise the ambitions of national climate commitments over the long and short term.



## LESC Conference at UNFCCC COP22 calls for strong leadership, sound climate policies and effective economic mechanisms

For the first time in UNFCCC COP history, the Low-Emissions Solutions Conference (LESC), hosted by the Government of Morocco and co-organized by the World Business Council for Sustainable Development (WBCSD), the UN Sustainable Development Solutions Network (SDSN) and ICLEI, mobilized leaders from businesses, national governments, cities, science and academia to discuss solutions and new technologies for implementing the Paris Agreement.



## Cities and subnational governments call for greater mobilization on biodiversity

From 9 to 11 December, 700 delegates from over 70 countries gathered in Cancun, Mexico for the 5th Global Biodiversity Summit of Cities and Subnational Governments, co-organized by ICLEI, where they focused on ways to mainstream biodiversity as part of development planning. The summit, the largest to date, marked a decade of cooperation between nations and local and subnational governments on biodiversity and nature-based solutions.



# ICLEI's 10 Urban Agendas

More information, including relevant projects, tools and impacts at: <http://www.iclei.org/agendas>

## Sustainable City Agenda



ICLEI's overarching goal is the creation of Sustainable Cities. Sustainable cities work towards an environmentally, socially, and economically healthy and resilient habitat for existing populations, without compromising the ability of future generations to experience the same. They aim for sustainability in a comprehensive and inclusive manner. They integrate policies across sectors to connect their ecological and social goals with their economic potential, rather than addressing challenges through fragmented approaches that meet one goal at the expense of others.

## Low-carbon City Agenda



A low-carbon city recognizes its responsibility to act. It pursues a step-by-step approach towards carbon neutrality, urban resilience and energy security, supporting an active green economy and stable green infrastructure. The local government collaborates with other levels of government on optimizing climate action through effective vertical integration. Together with other cities, low-carbon cities look to scale up their efforts, conform to global standards, report to national and global platforms, and continuously improve their performance towards low carbon, sustainable development.

## Resource-efficient and Productive City Agenda



Resource-efficient cities - often called Eco-Cities - ensure that their socio-economic development is significantly decoupled from resource exploitation and ecological impacts. They accomplish this by minimizing the required inputs of all natural and human resources within their area, including water, air, soil, nutrients, minerals, materials, flora and fauna, ecosystem services, and social and financial resources, while avoiding their degradation and reducing waste generation. Productive cities go beyond improving the efficiency of current or future urban systems, including new cities or new urban developments, with the aim of becoming net productive systems in ecological, economic and social terms.

## Resilient City Agenda



A resilient city is prepared to absorb and recover from any shock or stress while maintaining its essential functions, structures, and identity, adapting and thriving in the face of continual change. Examples of the changes cities face include natural and industrial disasters, environmental emergencies, economic shocks, climate change impacts, and drastic demographic changes. Building resilience requires identifying and assessing hazard risks, reducing vulnerability and exposure, and increasing resistance, adaptive capacity, and emergency preparedness.

## BiodiverCity Agenda



Biodiverse cities understand that a diverse natural world is the foundation of human existence, as it is necessary for both survival and quality of life. They are aware that ecosystem services contribute towards many essential municipal services, as well as towards the local economy, sustainability and social well-being of their cities. Biodiversity in cities provides a critical contribution towards achieving global biodiversity targets. It buffers further biodiversity loss, improves the urban standard of living, and provides local opportunities for global education and awareness.

# ICLEI's 10 Urban Agendas

## Smart City Agenda

A smart city has embedded “smartness” into its operations, and is guided by the overarching goal of becoming more sustainable and resilient. It analyzes, monitors and optimizes its urban systems, be they physical (e.g. energy, water, waste, transportation and polluting emissions) or social (e.g. social and economic inclusion, governance, citizen participation), through transparent and inclusive information feedback mechanisms. It commits to continuous learning and adaptation, and through the application of systems thinking, aspires to improve its inclusivity, cohesion, responsiveness, governance, and the performance of its social, economic and physical systems.



## Ecomobile City (Sustainable Urban Mobility) Agenda

An EcoMobile city fulfills its objective of creating a more livable and accessible city by utilizing sustainable urban mobility principles to achieve significant reductions in greenhouse gas emissions and energy consumption, improvements to air quality, and increased mobility opportunities for all citizens. A key component of sustainable urban mobility is ecomobility, which gives priority to integrated, socially inclusive, and environmentally-friendly transport options. Ecomobility comprises walking, cycling, wheeling, and passenging and, wherever possible, integrates shared mobility.



## Happy, Healthy and Inclusive Communities Agenda

Happy, healthy and inclusive communities look beyond GDP as the primary indicator for development, choosing to prioritize health and happiness for all. They are vibrant, clean, healthy, inclusive, peaceful and safe, and offer education, culture, green employment, high quality of life, and good governance. They provide opportunities for interaction and community engagement in decision making, and plan for both the needs of an increasingly aging society and the development for younger demographics. This agenda will extend its mandate to both individuals and society-at-large.



## Sustainable Local Economy and Procurement Agenda

A sustainable local economy improves human well-being and social equity, while significantly reducing environmental risks and natural resource scarcity. A sustainable local economy is resource efficient, low-carbon, socially responsible and diverse. It prioritizes an economy that creates jobs in green-growth industries, investment in cleaner technologies, innovation, skills and entrepreneurship, all of which are needed to create sustainable cities. By undertaking innovative and sustainable procurement, local and regional governments ensure that tax revenue is used responsibly and that public purchasing power brings about major environmental and social benefits locally and globally.



## Sustainable City-Region Cooperation Agenda

Regions and sub-national governments are crucial drivers for global sustainability. In addition to their own policies, plans and initiatives which align with sustainability principles, they provide enabling framework conditions for cities and municipalities within jurisdictional boundaries, and use their powers of representation to amplify influence at the national level. City-region cooperation builds the conditions necessary to advance sustainability on the local, regional and sub-national level. Public transport, local and regional energy generation, resource flows, food systems, productive city-regions and urban planning can often most successfully be approached within a wider functional area.



# Membership

Over 1,000 cities, towns and regions are **full ICLEI Members**. Membership is open to local and regional governments and authorities as well as to their international, regional, national and sub-national associations.

In addition to its full Members, ICLEI engages with over 500 other cities, towns and regions to build a sustainable future through a selection of tools and programs we offer.

To become a Member, cities, towns and regions must support ICLEI's mission, mandate and principles as stated in the ICLEI Charter. They must also contribute an annual membership fee that varies regionally and according to population and gross national income (GNI) per capita.

ICLEI Members cooperate through programs, projects, networks and communities. ICLEI builds **connections** through peer-networking platforms, partnerships and networks; provides **information** through newsletters, news updates, webinars, publications and virtual libraries; provides and facilitates **resources** in the form of methodologies, tools and reporting platforms, multidisciplinary knowledge and skills, global programs and projects and grant and travel funding; offers **involvement** in governing boards and through voting in elections, hosting events, leading projects and advocating on behalf of cities; and provides a **platform for featuring cities** through speaking opportunities, digital communications, ICLEI Case Studies and the Local Action Database.

More information at [www.iclei.org/iclei-members.html](http://www.iclei.org/iclei-members.html)

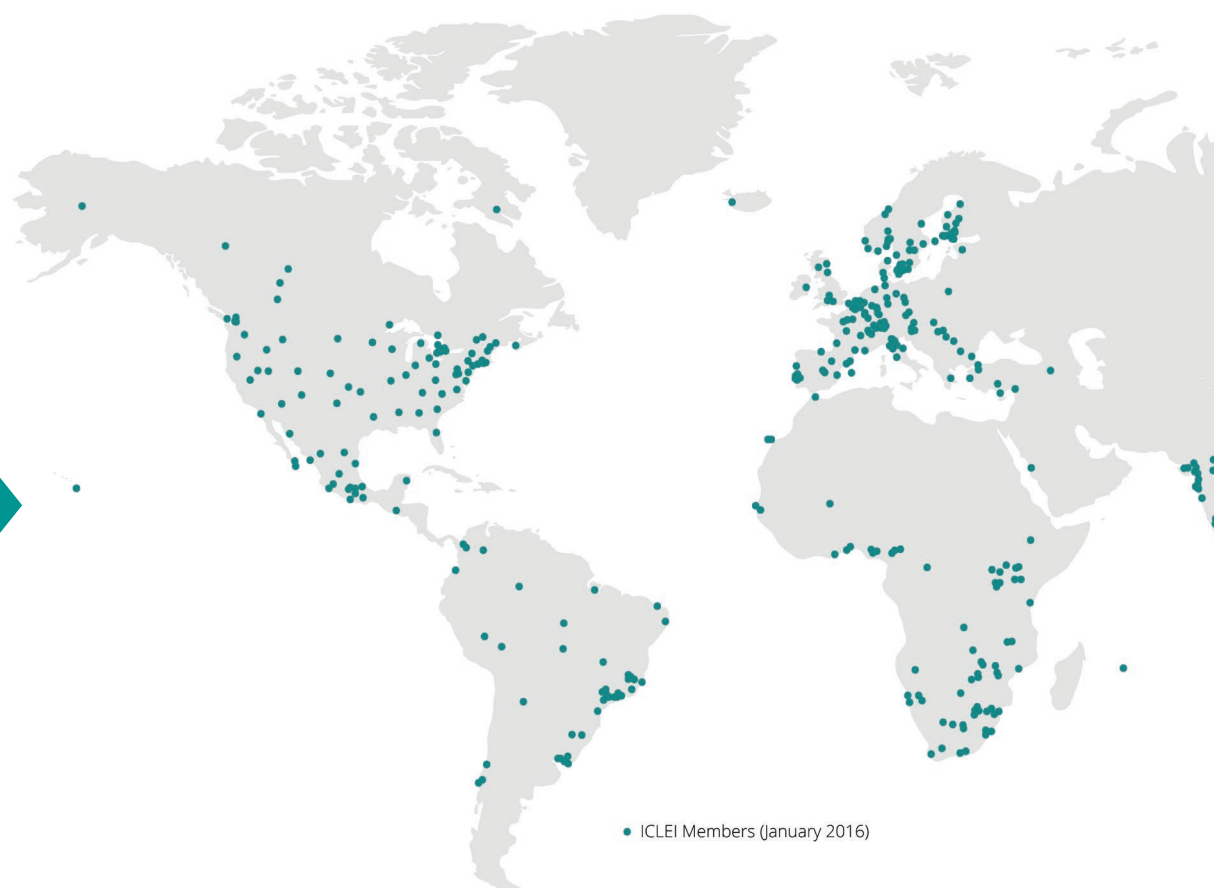
ICLEI Network  
1,500+

in  
100+  
countries

850+  
million  
people

>25% of  
the global  
urban  
population

53  
new  
Members  
in 2016



# Partners

ICLEI offers **Associate Partner** status to non-governmental organizations, universities and not-for-profit research institutions, as well as **Corporate Partner** status to commercial, for-profit organizations, businesses and corporations on a non-exclusive and voluntary basis.

ICLEI works with hundreds of institutional partners on a global, regional and national level to develop new initiatives and to implement projects. Memoranda of Understanding help to define common interests and action.

More information at <http://www.iclei.org/about/our-partners.html>

## Our main global partners include:

**Local and regional government organizations:** Global Task Force of Local and Regional Governments, United Cities and Local Governments (UCLG), C40, Regions of Climate Action (R20), Metropolis, CityNet, Network of Regional Governments for Sustainable Development (NRG4SD).

**UN Agencies, international organizations and finance institutions:** Department of Economic and Social Affairs (UNDESA), European Commission, Food and Agriculture Organization (FAO), Global Biodiversity Information Facility (GBIF), Intergovernmental Panel on Climate Change (IPCC), International Energy Agency (IEA), International Renewable Energy Agency (IRENA), International Union for Conservation of Nature (IUCN), Organization for Economic Cooperation and Development (OECD), Regional Advisory Committee of Local Authorities (UNACLA), United Nations Commission on Sustainable Development (UNCSD), United Nations Convention on Biological Diversity (UNCBD), United Nations Convention to Combat Desertification (UNCCD), United Nations Department for Economic and Social Affairs (UNDESA), United Nations Development Programme (UNDP), United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP), United Nations Economic and Social Council (ECOSOC), UN Environment Global Initiative for Resource Efficient Cities (UNEP-GI-REC), UN Environment, United Nations Framework Convention on Climate Change (UNFCCC), United Nations Human Settlements Programme (UN-HABITAT), United Nations International Strategy for Disaster Reduction (UNISDR), Global Environmental Facility (GEF), The World Bank Group.

**Research, experts and capacity building institutions:** Chinese Center for Urban Development, Chinese Society for Urban Studies, Ecocity Builders, Institute for Advanced Sustainable Studies, Guangzhou Institute for Urban Innovation, Institute for Global Environmental Strategies, Stockholm Resilience Center, Sustainable Development Solutions Network.

**Initiatives and organizations:** Cities Alliance, Earth Charter Initiative, EFG, Global 100% Renewable Energy Campaign, Global Footprint Network, Global Infrastructure Basel, ISOCARP, International Green Purchasing Network, Rockefeller Foundation, RUAFA, SLOCAT, Stakeholder Forum, The Climate Group, WCCD, WWF, WRI, Worldwatch Institute.



# Governance

ICLEI is a membership association that receives its mandate from its Members. ICLEI's governance is based on nine defined world regions\* and a three-year term of office for all governance bodies.

The association is governed by its Members through a global Council. The **ICLEI Council** represents ICLEI's global membership by way of representation. It is the supreme decision making and oversight body of the global association. The Council has up to 45 seats, elected from global membership through the Regional Executive Committees (RexComs). The Council approves ICLEI's Strategic Plan with a six-year scope, has the sole power to amend the Charter and elects the Global Executive Committee Portfolio seats.

The **Global Executive Committee (GexCom)** is the representation of ICLEI Members at the global level, both generally and before global and international institutions. The GexCom is composed of up to nine regional representatives – one from each RexCom – and up to six portfolio representatives (elected by the Council), and is chaired by the President.

The ICLEI President, First Vice President and two Vice Presidents are elected from among the members of the Global Executive Committee. They are the executive officers representing the global organization and heading the global governing bodies of the Council and Global Executive Committee.

In each of the defined nine regions, a **Regional Executive Committee (RexCom)** serves as the regional representation and policy making body for Members in the region. Each RexCom has three to five members elected from the regional membership. Each RexCom nominates one representative to the Global Executive Committee for the respective region.

The **Secretary General** serves as the organization's Chief Executive Officer.




The Secretary General leads the ICLEI World Secretariat, oversees the regional and country offices, the global centers. He also ensures implementation of the Strategic Plan and represents the association globally.

## ICLEI governance bodies



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The elections of the ICLEI Regional Executive Committees were concluded at the end of 2017. The RexCom will in turn elect the Global Executive Committee and in June 2018, the full ICLEI Council will convene for the first time at ICLEI World Congress 2018 in Montreal.

-  Global Executive Committee member on Portfolio seat
-  Global Executive Committee member on Regional seat
-  Regional Executive Committee representative

\*The North Africa, Middle East and West Asia (NAMEWA) region does not currently have a Regional Executive Committee because the region has few Members. It thus falls under ICLEI Europe's jurisdiction.

# ICLEI Global Executive Committee 2015-2018

The 2018-2021 Global Executive Committee will be elected in the Spring of 2018 and will convene for the first time at ICLEI World Congress 2018 in June in Montreal.



**Park Won Soon**

**PRESIDENT**

Mayor, Seoul Metropolitan Government  
Republic of Korea  
Portfolio seat for WMCCC (Chair) and  
Low Carbon City Strategies



**Ashok-Alexander Sridharan**

**FIRST VICE PRESIDENT**

Mayor, City of Bonn, Germany  
Portfolio seat for WMCCC, as ICLEI  
Special Messenger to UNFCCC and  
carbonn Climate Registry



**Miguel Ángel Mancera**

**VICE PRESIDENT**

Mayor, Mexico City, Mexico  
Portfolio seat for Vertical  
Integration and Relations with  
Regions and Federated States;  
and Resilient City Strategies



**Yeom Tae-young**

Mayor, City of Suwon,  
Republic of Korea  
East Asia Regional seat and  
Portfolio seat for  
EcoMobility Strategies



**Frank Cownie**

Mayor, City of  
Des Moines, USA  
North American  
Regional seat



**Mauricio Rodas Espinel**

Mayor, City of Quito, Ecuador  
Latin America and Caribbean  
Regional seat and Portfolio  
seat for Sustainable City Envoy  
- Urban SDG, Habitat III and  
relations with other networks



**Cathy Oke**

Councillor, City of Melbourne,  
Australia  
Oceania Regional seat and  
Portfolio seat for Biodiversity



**Kinlay Dorjee**

Mayor, Thimphu Municipality,  
Bhutan  
South Asia Regional seat



**Eddie Ngava**

Councillor, Honiara, Solomon Islands  
Portfolio seat for Towns and Provinces  
of Small Island Developing States



**Alex Zhang**

Executive Director  
Eco-Forum Global, China  
Portfolio seat for ICLEI  
China Strategy Envoy



**Maimunah Mohd Sharif**

Municipal President  
Municipal Council of Seberang Perai, Malaysia  
Southeast Asia Regional seat

# ICLEI Council 2018-2021

The ICLEI Council is composed of the following Regional Executive Committee members:

## ICLEI Africa



**Abel Langsi**  
Mayor  
Bafut Town Council  
Cameroon



**Berty Hans Margueritte**  
Mayor  
Municipal Council of  
Curepipe, Mauritius (Advisor)



**Diriba Kuma**  
Mayor  
City of Addis Ababa  
Ethiopia



**Manuel de Araújo**  
Mayor  
Quelimane Municipality  
Mozambique



**Pinias Mushayavanhu**  
Mayor  
Ruwa Town Council  
Zimbabwe (Advisor)



**Sunael Purgus**  
Mayor  
District Council of Pamplemousses  
Mauritius (Advisor)



**Sylvia Muzila**  
Mayor  
Bafut Town Council  
Cameroon



**Tshepiso Solly Msimanga**  
Executive Mayor  
City of Tshwane  
South Africa



**Vincent de Paul Kayanja**  
Mayor  
Entebbe Municipal Council,  
Uganda

## ICLEI Mexico, Central America and the Caribbean



**Jorge Sandoval Díaz**  
Governor  
State of Jalisco  
Mexico



**Juan Asfura Zablah**  
Mayor of the Central District  
Tegucigalpa  
Honduras



**Perla Tun Pech**  
Municipal President  
H. Ayuntamiento, Cozumel  
Mexico



**Verny Hernández**  
Mayor  
Municipality of San Rafael de  
Heredia  
Costa Rica

## ICLEI North America



**Frank Cownie**  
Mayor  
City of Des Moines  
USA



**Lynn Robichaud**  
Sr. Sustainability Coordinator  
City of Burlington  
Canada



**Mark Brostrom**  
Director  
City Environmental Planning  
Sustainable Development  
Edmonton, Canada



**Matthew Appelbaum**  
Representative  
City of Boulder  
USA



**Pam O'Connor**  
Vice Mayor  
Santa Monica City Council  
California, USA

## ICLEI South America



**Antonio Carlos Peixoto de Magalhães**  
Mayor  
Citz of Salvador  
Brayil (Advisor)



**Eugenio Prieto Soto**  
Director  
Metropolitan Area of Valle de Aburrá  
Colombia (Advisor)



**Geraldo Julio de Mello Filho**  
Mayor  
City of Recife  
Brazil



**Mauricio Rodas Espinel**  
Mayor  
Citz of Quito  
Ecuador



**Nelson Marchezan Júnior**  
Mayor  
Porto Alegre  
Brayil (Advisor)



**Rafael Valdomiro Greca de Macedo**  
Mayor  
City of Curitiba  
Brazil



**Roberto Claudio Rodrigues Bezerra**  
Mayor  
Fortaleza  
Brazil (Advisor)

## ICLEI East Asia



**Daisaku Kadokawa**  
Mayor  
City of Kyoto  
Japan



**Huey-ching Yeh**  
Deputy Mayor  
New Taipei City Government  
Chinese Taipei



**Liu Gyoung-gee**  
Vice Mayor  
Seoul Metropolitan Government  
Republic of Korea



**Sundui Batbold**  
City Governor and  
Mayor  
Ulaanbaatar  
Mongolia



**Yeom Tae-young**  
Mayor  
City of Suwon  
Republic of Korea

## ICLEI Southeast Asia



**Dr. Bima Arya**  
Mayor  
Bogor City  
Indonesia



**Leticia O. Clemente**  
City Budget Officer  
City of Baguio  
Philippines



**Sr Hj Rozali Bin Hj Mohamad**  
Municipal President  
Municipal Council of Seberang Perai  
Malaysia

## ICLEI South Asia



**Ashok Byanju**  
Vice-President  
Municipal Association of  
Nepal (MuAN)



**Jaiman Upadhyay**  
Mayor  
Rajkot Municipal Corporation  
India



**Nanda Jichkar**  
Mayor  
Nagpur Municipal Corporation  
India



**Mohamed Shafeeg Mahmood**  
Chief Executive Officer  
Local Government Authority of  
Maldives



**Thrompon Kinlay Dorjee**  
Mayor  
Thimphu Municipality  
Bhutan

## ICLEI Europe



**Anna-Kaisa Heinämäki**  
Deputy Mayor  
Tampere  
Finland



**Åsa Karlsson Björkmarker**  
Deputy Mayor  
City of Växjö  
Sweden



**Dario Nardella**  
Mayor  
Florence  
Italy



**Dieter Salomon**  
Lord Mayor  
City of Freiburg  
Germany



**Magdalena Piasecka**  
Deputy Mayor  
Wroclaw  
Poland

## ICLEI Oceania



**Aaron Hawkins**  
City Councillor  
Dunedin City Council  
New Zealand



**Andrew Leonard Mua**  
City Mayor  
Honiara City Council  
Solomon Islands



**Caroline Knight**  
Councillor  
City of Mandurah  
Australia



**Kim Le Cerf**  
Mayor  
City of Darebin  
Australia





**Simon Richardson**  
Mayor  
Byron Shire Council  
Australia



# ICLEI offices

ICLEI works through a World Secretariat based in Bonn, Germany, eight Regional Secretariats and several Country Offices. Each operates through legally-independent entities incorporated in the respective countries. Affiliate agreements govern the relationship between the Regional Secretariats and Country Offices and the World Secretariat. All ICLEI-incorporated legal entities hold not-for-profit status.

The ICLEI group of offices in 19 locations, covering all continents, is configured to ensure region-specific work with Members and excellence in the implementation of complex, international, multi-partner projects. ICLEI staff worldwide includes around 280 professionals from a wide variety of backgrounds. Staff members represent around 30 nationalities and speak over 25 languages.

Global		
<p><b>ICLEI World Secretariat</b></p> <p>Kaiser-Friedrich-Str. 7 53113 Bonn, Germany</p> <p>Tel: +49-228 / 976 299-00 Fax: +49-228 / 976 299-01 Email: iclei@iclei.org</p>	<p><b>Secretary General</b> Gino Van Begin</p> <p><b>Deputy Secretary General</b> Emani Kumar Monika Zimmerman</p> <p><b>Established</b> 1991 in Toronto, Canada 2010 in Bonn, Germany</p>	<p><b>Legal entity</b> Operated as: non-profit organisation (NPO) and public benefit organisation (PBO) Legal name: ICLEI – Local Governments for Sustainability e.V. Executive Director: Gino Van Begin</p> <p><b>Key work areas</b> Governance and membership, global strategy, partnerships and advocacy, global program development and coordination.</p> <p>Thematic areas: Global Capacity Center, carbon Center, Resilient Cities, EcoMobility, Smart Cities.</p>

North America		
<p><b>Canada Office</b></p> <p>401 Richmond St. W Studio 204 Toronto, Ontario M5V 3A8, Canada</p> <p>Tel: +1-647 / 728-4308 Fax: +1-416 / 642-0954 Email: iclei-canada@iclei.org</p>	<p><b>Director</b> Megan Meaney</p>  <p><b>Established</b> 2003</p>	<p><b>Legal entity</b> Operated as: non-profit corporation Legal name: ICLEI – Local Governments for Sustainability (Management) Inc.</p> <p><b>Key work areas</b> Partners for Climate Protection, Building Adaptive and Resilient Communities, biodiversity</p>
<p><b>USA Office</b></p> <p>1536 Wynkoop St., Suite 901 Denver, Colorado, 80202, USA</p> <p>Tel: +1-510 / 844-0699 Fax: +1-510 / 844-0698 E-mail: iclei-usa@iclei.org</p>	<p><b>Executive Director</b> Angie Fyfe</p>  <p><b>Established</b> 1995</p>	<p><b>Legal entity</b> Operated as: 501(c)(3) non-profit corporation Legal name: ICLEI – Local Governments for Sustainability USA, Inc.</p> <p><b>Key work areas</b> Sustainability, climate, resilience</p>


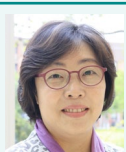

Europe		
<p><b>European Secretariat</b></p> <p>Leopoldring 3 79098 Freiburg, Germany</p> <p>Tel: +49-761 / 368-920 Fax: +49-761 / 368-9219 Email: iclei-europe@iclei.org</p>	<p><b>Executive Director</b> Wolfgang Teubner</p>  <p><b>Established</b> 1992</p>	<p><b>Legal entity</b> Operated as: non-profit company Legal name: ICLEI European Secretariat GmbH</p> <p><b>Key work areas</b> Biodiversity and ecosystem services, climate change mitigation and adaptation, energy, food, infrastructure, mobility, procurement and economy, waste, water, indicators and performance management, integrated management, urban governance, participation, social innovation, smart and nature-based solutions, finance and investment</p>
<p><b>Brussels Office</b></p> <p>Av. de Tervuren 35 1040 Brussels, Belgium</p> <p>Tel: +32 - 2 / 735 28 50 Fax: +32 - 2 / 735 28 50 Email: brussels-office@iclei.org</p>	<p><b>Head of Office</b> Peter Defranceschi</p>  <p><b>Established</b> 2008</p>	<p>Managed by: ICLEI European Secretariat GmbH</p>

<p><b>Berlin Office</b></p> <p>St. Oberholz ROS Team Room 4.02 Rosenthaler Str. 72a 10119 Berlin, Germany</p> <p>Email: berlin-office@iclei.org joseph.marshment@iclei.org ania.rok@iclei.org</p>	<p><b>Established</b> 2018</p>	<p>Managed by: ICLEI European Secretariat GmbH</p>
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## Latin America


<p><b>South America Secretariat</b></p> <p>Rua Fidalga, 146 Cj 011 Vila Madalena São Paulo, Brasil</p> <p>Tel: +55-11 / 5084-3079 Email: iclei-sams@iclei.org</p>	<p><b>Executive Secretary</b> Rodrigo de Oliveira Perpétuo</p>  <p><b>Established</b> 1994 in Quito, Ecuador 2000 in Rio de Janeiro 2006 in Buenos Aires 2012 in Sao Paulo</p>	<p><b>Legal entity</b> Legal name: ICLEI Brasil</p> <p><b>Key work areas</b> Local sustainable development, low carbon and resilient development, biodiversity, renewable energy and energy efficiency, waste management, water, sustainable construction</p>
<p><b>Mexico, Central America and Caribbean Secretariat</b></p> <p>Eje Central Lazaro Cardenas 13 Building Miguel Abed, Floor 5 Of. 506 and 507, Col. Centro, CP 06050 Del. Cuauhtemoc, Mexico City Mexico</p> <p>Email: iclei-mexico@iclei.org</p>	<p><b>Regional Director</b> Edgar Villasenor Franco</p>  <p><b>Established</b> August 2002 April 2007: became legal entity. January 2012: extended to serve Central American and Caribbean region</p>	<p><b>Legal entity</b> Operated as: Civil association Legal name: ICLEI México. Gobiernos Locales Por La Sustentabilidad A.C</p> <p><b>Key work areas</b> Water, climate change, sustainable development, energy efficiency, renewable energy, waste management, sustainable transport, Local Agenda 21, biodiversity, ecomobility, resilience, social governance</p>

## East Asia


<p><b>East Asia Secretariat</b></p> <p>14/F, Seoul Global Center Building 38 Jongno, Jongno-gu Seoul, Republic of Korea</p> <p>Tel: +82-2-3789-0496 Fax: +82-2-3789-0497 Email: iclei-eastasia@iclei.org</p>	<p><b>Regional Director</b> Shu Zhu</p>  <p><b>Established</b> 2012</p>	<p><b>Legal entity</b> Legal name: ICLEI East Asia Secretariat</p> <p><b>Key work areas</b> Nature &amp; Environment, Low Carbon Development, Green Economy &amp; Growth, Urban Resilience</p>
<p><b>Beijing Office</b></p> <p>B1010 Xiaoyun Center, No. 15 Xiaguangli, Chaoyang District Beijing 100125, China</p> <p>Email: iclei-china@iclei.org</p>	<p><b>Established</b> 2018</p>	<p><b>Legal entity</b> Legal Name: ICLEI EAS Beijing Representation Office Managed by: ICLEI—Local Governments for Sustainability East Asia Secretariat</p> <p><b>Key work areas</b> promoting local eco-civilization</p>
<p><b>Japan Office</b></p> <p>1-14-2 Nishi-Shimbashi Minato-ku Tokyo, Japan 105-0003</p> <p>Tel: +81 3 / 6205 8415 Fax: +81 3 / 6205 8416 Email: iclei-japan@iclei.org</p>	<p><b>Director</b> Takashi Otsuka</p>  <p><b>Established</b> 1993</p>	<p><b>Legal entity</b> Operated as: general members organization (Ippan Shadan Hojin) Legal name: ICLEI Japan</p> <p><b>Key work areas</b> Low Carbon development, resilience, biodiversity, sustainability</p>
<p><b>Korea Office</b></p> <p>#320 Deoham Park, 126 Suin-ro, Gwonseon-gu, Suwon, Gyeonggi-do, Republic of Korea. 16429</p> <p>Tel: +82 31/ 255-3257 Fax: +82 31/ 256-3257 Email: iclei.korea@iclei.org</p>	<p><b>Director</b> Yeonhee Park</p>  <p><b>Established</b> 2002 in Seoul by KLA FIR 2007 by Jeju 2012 by Suwon</p>	<p><b>Legal entity</b> Operated as: Non-profit organization and NGO Legal name: ICLEI Korea</p> <p><b>Key work areas</b> Biodiversity, ecoMobility, Korea Green Climate Cities, Korea Local Action for Biodiversity, cCR reporting, Korean initiatives towards local sustainability</p>
<p><b>Kaohsiung Capacity Center</b></p> <p>Floor 6, Tower B, 834 Chengcing Road, Niasong District, Kaohsiung 83347, Chinese Taipei (Taiwan)</p> <p>Tel: +88 67 / 735-1543 Fax: +88 67 / 735-4440 Email: iclei-kaohsiung@iclei.org</p>	<p><b>Director</b> Tsu-Jui Cheng</p>  <p><b>Established</b> 2012</p>	<p><b>Legal entity</b> Legal name: ICLEI Kaohsiung Capacity Center</p> <p><b>Key work areas</b> sustainable urban mobility, low carbon, renewable energy, resilience, smart city</p>

# ICLEI offices



## Africa

<p><b>Africa Secretariat</b></p> <p>3 Knowledge Park Century City Cape Town, South Africa</p> <p>Tel: +27-21 / 2020381 Fax: +27-87 / 809 6185 Email: iclei-africa@iclei.org</p>	<p><b>Regional Director</b> Kobie Brand</p>  <p><b>Established</b> 1995 in Harare, Zimbabwe 2001 in Johannesburg, South Africa 2008 in Cape Town, South Africa</p>	<p><b>Legal entity</b> Operated as: Non-profit Company (NPC) Legal name: ICLEI Africa</p> <p><b>Key work areas</b> Climate change, energy &amp; resilience; biodiversity &amp; nature-based solutions; urban transitions &amp; sustainability; water &amp; sanitation; food-water-energy nexus; urban planning &amp; design; urban infrastructure; catchment to coast; healthy cities; eco-mobility</p>
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## South Asia

<p><b>South Asia Secretariat</b></p> <p>C-3, Lower Ground Floor Green Park Extension New Delhi - 110016, India</p> <p>Tel: +91 - 11 - 4974 7200 Fax: +91 - 11 - 4974 7201 Email: iclei-southasia@iclei.org</p>	<p><b>Regional Director</b> Emani Kumar</p>  <p><b>Established</b> 2005</p>	<p><b>Legal entity</b> Operated as: Registered under the Indian Trust Act Legal name: ICLEI - Local Governments for Sustainability - South Asia</p> <p><b>Key work areas</b> Sustainable development, climate and energy, water, biodiversity, solid waste management, disaster management including resettlement and rehabilitation</p>
<p><b>Southern Center</b></p> <p>Door No. 6-3-596/47/2 Sri Venkata Ramana Colony Hyderabad 500 004 Andhra Pradesh</p> <p>Tel: +91 - 40 / 40034004/5/6/8 Fax: +91 - 40 / 40034011 Email: iclei-southasia@iclei.org</p>		<p>Managed by: ICLEI - Local Governments for Sustainability - South Asia</p>

## Southeast Asia

<p><b>Southeast Asia Secretariat</b></p> <p>Units 3-6, Manila Observatory Ateneo de Manila University Loyola Heights Quezon City 1108 Philippines</p> <p>Tel/Fax: +63-2/426-0851 Email: iclei-sea@iclei.org</p>	<p><b>Regional Director</b> Victorino E. Aquitania</p>  <p><b>Established</b> 2004</p>	<p><b>Legal entity</b> Operated as: Non-Governmental Organization (non-profit) Legal name: ICLEI - Local Governments for Sustainability Southeast Asia Inc.</p> <p><b>Key work areas</b> Climate change adaptation, climate change mitigation, greenhouse gas inventory, building urban resilience, water and sanitation, sustainability management, urban nexus (water, energy and food)</p>
<p><b>ICLEI Indonesia Office</b></p> <p>Rasuna Office Park III WO. 06-09 Komplek Rasuna Epicentrum Jl. Taman Rasuna Selatan, Kuningan DKI Jakarta, 12960 Indonesia</p> <p>Tel: +62 2 / 1837 04703 Fax: +62 2 / 18370 4733 Email: iclei-indonesia@iclei.org</p>	<p><b>Interim Country Manager</b> Gina Karina</p>  <p><b>Established</b> 2013</p>	<p>Legal name: ICLEI Southeast Asia Secretariat (Indonesia Project Office)</p>

## Oceania

<p><b>Oceania Secretariat</b></p> <p>Level 8, 225 Bourke St Melbourne, Victoria, Australia</p> <p>Tel: +61-3 / 9639-8688 Email: iclei-oceania@iclei.org</p>	<p><b>Regional Director</b> Steve Gawler</p>  <p><b>Established</b> 1998</p>	<p><b>Legal entity</b> Operated as: Company Limited by Guarantee Legal name: International Council for Local Environmental Initiatives - Australia / New Zealand Limited</p> <p><b>Key work areas</b> Water campaign, greenhouse reporting, biodiversity, climate adaptation, international technical assistance, sustainability solutions</p>
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# Management

## ICLEI World Secretariat

The World Secretariat's legal entity is "ICLEI - Local Governments for Sustainability e.V.", a non-profit association, registered in Bonn, Germany. The ICLEI e.V. is overseen by a Board consisting of selected members of ICLEI's Global Executive Committee.

The ICLEI e.V. is managed by its Executive Director and the Secretary General of the global association. The World Secretariat is responsible for strategy, global coordination, representation, membership and governance, advocacy, partnerships, programmatic development and the implementation of international projects. The World Secretariat prepares the global Strategic Plan and oversees its implementation.

## Regional secretariats and country offices

ICLEI offices around the world are operated through legally independent entities. Their operations are led by a Regional or Country Director and are implemented by teams of between 10 and 50+ staff.

ICLEI offices at the global, regional and national level fulfill core tasks and responsibilities. They are closest to our Members and manage a multitude of regional and national projects. They also provide membership services, general information services, strategic planning, (regional) partnerships, programs and services development and advocacy. In addition, all offer their expertise in fee-for-service projects.

## Global cooperation to drive local action

ICLEI's inter-office cooperation is driving innovation and spreading new approaches. International projects are jointly implemented by several offices, often with a leading role from the World Secretariat. The technical expertise of one office is used in other regions where appropriate. In many cases, one ICLEI office takes the lead in developing new working areas, starting model activities and preparing tools, which later find their way into ICLEI's global strategy and project implementation.

## Global thematic coordination and centers

While regionally adapted, our work is globally aligned and coordinated to ensure consistency in messages, approaches and tools. Global coordination functions are defined for our agendas and for special themes.

Global Thematic Centers and coordination positions support our Members by providing leadership, coordination, expertise and resources:

- Bonn Center for Local Climate Action, World Secretariat (Lead: Maryke van Staden)
- Capacity Center, World Secretariat (Lead: Joseph Wladkowski)
- Cities Biodiversity Center, Africa Secretariat (Lead: Kobie Brand)
- Sustainable Procurement Center, European Secretariat (Lead: Mark Hidson)
- EcoMobility, World Secretariat (Lead: Tbd)
- Resilient Cities, World Secretariat (Lead: Laura Kavanaugh)
- Smart Cities, World Secretariat (Lead: Roman Mendle)
- Global advocacy, World Secretariat (Lead: Yunus Arikan)
- Global communication, World Secretariat (Lead: Jennifer Bogle)
- Global Projects, World Secretariat (Lead: Sunandan Tiwari)

## ICLEI networks and communities

An ICLEI network is a group of ICLEI Members and potentially other local and regional governments that wish to work together in a key area of ICLEI's agendas and that have made special commitments to striving for high performance and excellence.

Current ICLEI networks include:

- CITYFOOD
- Global EcoMobility Alliance (since 2011, extended to 2017) with funding from the City of Kaohsiung
- Community for Towns, Cities and Provinces of Small Islands Developing States (SIDS)
- Sustainable Procurement Lead City Network (set up in 2015) with funding from the City of Seoul
- 100% Renewable Energy Cities and Regions Network (2015) in partnership with the 100% RE Campaign

# Revenue and hosts

## Diverse fundings

ICLEI's stability over 25 years of expanding work stems from the multitude of partnerships and funding sources.

ICLEI's revenue types include membership fees, grant funding, fees for services, sponsorships and event participation fees. The mix of revenue types varies significantly from office to office and from year to year. Membership fees contribute less than 10 percent to ICLEI's total revenue. Project-based income is therefore highly relevant for implementing our goals. The four largest revenue sources are local, regional and national governments, the European Union, foundations and international agencies.

**Grants:** ICLEI offices have established lasting relations with a variety of funding partners, such as national governments and their agencies, with a focus on development cooperation agencies, international and regional organizations (such as the European Union), UN agencies, foundations, research programs and global NGOs.

**Service contracts:** Various international agencies, governments and other clients also tap ICLEI's unique expertise through service contracts, as do private corporations. ICLEI offices accept fee-for-service contracts, as long as the work falls under ICLEI's mandate and advances the implementation of the organization's strategy.

## ICLEI World Secretariat

The revenue sources of the ICLEI World Secretariat include: Membership fees, local and regional governments/Members for projects, national governments and development cooperation agencies, international organizations/EU, international partners and other income, e.g. fees.

More than 75 percent of the financial resources in 2016 were received as grants, with ICLEI Members making relevant contributions.

The start of ICLEI World Secretariat operations in Bonn, Germany have been generously funded by the European Regional Development Fund (ERDF) via the Ministry for Federal Affairs, Europe and the Media of North Rhine-Westphalia (2009-2013), and is further supported by the the German Federal Ministry for Economic Cooperation and Development (BMZ, 2009-2017).

*More information on the governance and management of ICLEI World Secretariat is available upon request at [secretary.general@iclei.org](mailto:secretary.general@iclei.org)*

## Hosts of offices and events

We thank our Members for supporting ICLEI by hosting ICLEI offices and/or international events. Hosts of events 2012-2017 include, among others:

Bangkok, Thailand; Basel, Switzerland; Basque Country, Spain; Belo Horizonte, Brazil; Bonn, Germany; Bristol, UK; Changwon, Republic of Korea; Dar Es Salaam, The United Republic of Tanzania; Durban, South Africa; Ekurhuleni, South Africa; Essen, Germany; Fortaleza, Brazil; Freiburg, Germany; Geneva, Switzerland; Ghent, Belgium; Halifax, Canada; Hannover, Germany; Jeju Province, Republic of Korea; Johannesburg, South Africa; Kaohsiung, Chinese Taipei; Lörrach, Germany; Malmö, Sweden; Medellin, Colombia; Melaka, Malaysia; Melbourne, Australia; Nantes, France; Paris, France; Quito, Ecuador; Sao Paulo, Brazil; Seoul, Republic of Korea; State of Rio de Janeiro, Brazil; Suwon, Republic of Korea.

# Key financial partners

**All offices:** Members through annual membership fees.

**Africa Secretariat:** African Development Bank, BMUB; City of Johannesburg; City of Tshwane; Department of Environmental Affairs, South Africa; e-Thekwini Municipality; European Commission; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; Natural Environment Research Council (UK); SCBD (Japan Fund); South African National Biodiversity Institute (SANBI); SwedBio; Stockholm Resilience Center; UNDP; UNEA; UN-HABITAT; United Nations Environment Program (UN Environment); USAID; World Wide Fund for Nature, Tanzania.

**Canada Office:** Co-operators Group; Federation of Canadian Municipalities; Indigenous and Northern Affairs Canada; International Development Research Centre; Natural Resources Canada; Ontario Ministry of Environment and Climate Change; The Cooperators; University of Waterloo; Various municipalities.

**East Asia Secretariat:** Bloomberg Philanthropies via ICLEI World Secretariat; BMUB via ICLEI World Secretariat; Green Technology Center, Korea; Kaohsiung City; Seoul Metropolitan Government; USAID via ICLEI South Asia Secretariat, UNEP via ICLEI European Secretariat.

**European Secretariat:** City of Aalborg; City of Basel; City of Berlin; City of Freiburg; city of Seoul; Climate and Development Knowledge Network (CDKN); EBRD; European Commission; European Environment Agency; European Investment Bank (EIB); German Environment Ministry (BMUB); German Federal Environment Agency; International Climate Initiative (BMUB Germany); State of Rhineland Palatinate; The Basque Country.

**Indonesia Office:** Asian Development Bank (ADB); Korea Environment Institute; United Nations Environment Programme (UNEP).

**Japan Office:** Aichi Prefectural Government; City of Kyoto; Hosei University; Institute for Global Environmental Strategies (IGES); Ministry of the Environment, Japan.

**Kaohsiung Capacity Center:** Kaohsiung City Government.

**Korea Office:** City of Suwon; UK Embassy in Korea.

**Oceania Secretariat:** Bloomberg Philanthropies; City of Melbourne; Rockefeller Foundation; UNISDR.

**South America Secretariat and Mexico, Central America and Caribbean Secretariat:** BDMG; Bloomberg Philanthropies; Climate & Development Knowledge Network (CDKN); Consórcio do Grande ABC; European Commission; Fundación Avina; GIZ (Deutsche Gesellschaft für Internationale Zusammenarbeit); Global Environmental Facility; International Climate Initiative (BMUB Germany); Instituto Clima e Sociedade (ICS); Konrad Adenauer Stiftung (KAS); UK Prosperity Fund / British Embassy in Brazil; World Wildlife Foundation (WWF).

**South Asia Secretariat:** Asian Development Bank; British High Commission; CDKN; Department of Environment, Government of Delhi; European Commission (EC); BMU; BMUB; BMZ; GIZ (Deutsche Gesellschaft für Internationale Zusammenarbeit); Global Green Growth Institute; ICF Incorporated, LLC; IDRC; Melaka Green Technology Corporation; Ministry of New and Renewable Energy (MNRE); Ministry of Urban Development (MoUD), Government of India; Misereor; Rockefeller Foundation; SDC; Swiss Development Corporation; UK Aid; UN-HABITAT; United Nations Development Programme (UNDP); United Nations Environment Programme (UNEP); United States Agency for International Development (USAID); USAID ADAPT Asia Pacific; World Bank; World Resources Institute; World Wildlife Fund (WWF) India.

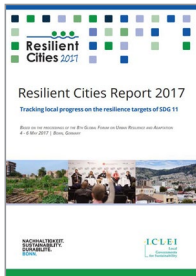
**Southeast Asia Secretariat:** Asian Development Bank; Bloomberg Family Foundation Incorporated; CDIA; Clean Energy Solution Center - ICLEI USA Inc.; Climate Action Network (CAN); Engagement Global; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; ICF International; ICMA - International City / County Management Association; Institute for Global Environmental Strategies (IGES); Misereor; Partnership in Practice; Rockefeller Foundation; USAID; United Nations Development Program (UNDP) - Philippines; .

**USA Office:** American Council for an Energy-Efficient Economy; California Air Resources Board; Bloomberg Philanthropies via the ICLEI World Secretariat; California's Investor Owned Utilities under the auspices of the California PUC; Garret Albright; Laboratory; National Renewable Energy; Pacific Gas & Electric Company; The San Diego Foundation; Stopwaste.org; U.S. Department of Energy.

**World Secretariat:** Agence Française de Développement (AFD); Bloomberg Philanthropies; Bundesministerium für Umwelt, Naturschutz, Bau und Reaktorsicherheit (BUMB); City of Bonn; City of Bristol; City of Johannesburg; City of Kaohsiung; City of Montréal; Climate and Development Knowledge Network (CDKN); Climate KIC; Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Deutsche Messe AG; European Climate Foundation; European Commission; Food and Agriculture Organization of the United Nations (FAO); Ford Foundation; German Federal Ministry for Economic Cooperation and Development (BMZ), Global Environment Facility (GEF); Global Infrastructure Basel (GIB); Hewlett Packard Foundation; International Development Research Centre (IDRC); IRENA-The International Renewable Energy Agency; Johnson Foundation; Mercator Stiftung; OECD; Philips Lighting; Reed Expositions/World Efficiency; Regionalverband Ruhr (RVR); R20 - Regions of Climate Action; Seoul Metropolitan Government; Siemens; State of North Rhine-Westphalia; Stiftung Internationale Begegnung der Sparkasse in Bonn; UN-Habitat; UN Environment; World Business Council for Sustainable Development; World Health Organization (WHO); World Resource Institute (WRI); World Wide Fund for Nature (WWF), Sweden.

# Current publications

A selection of ICLEI's many global publications in 2016 and 2017.

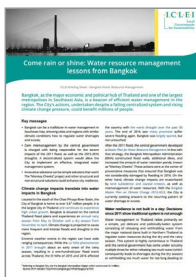
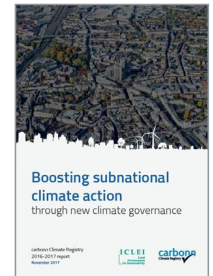


## Resilient Cities Report 2017

Captures the outcomes of Resilient Cities 2017 and developing issues in urban resilience.

## carbonn Climate Registry

This report makes the case for boosting subnational climate action through new climate governance.

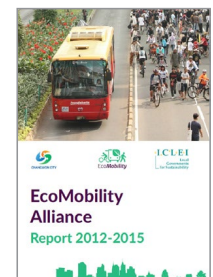


## ICLEI Resilience Briefing Sheets

These briefing sheets provide an in depth discussion of key resilience themes from water management to land degradation.

## EcoMobility Alliance Report

Highlights the work of EcoMobility Alliance cities to build a future centered on sustainable urban mobility.

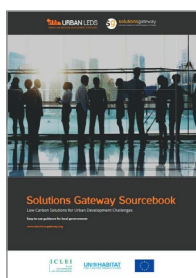


## ICLEI EcoMobility Case Studies

Shows how cities in Indonesia, South Africa, India and Brazil are implementing low emissions development strategies.

## ICLEI Case Studies

Highlights the role of ICLEI Members and other local governments as key drivers and implementers of sustainable development.



## Solutions Gateway Sourcebook

Provides an overview of the Low Emissions Development (LEDS) Solutions offered in the Solutions Gateway online resource platform.

## EcoMobility Days Report

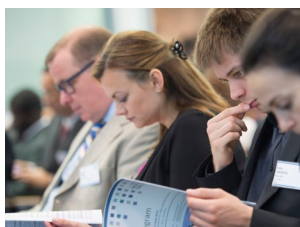
Highlights outcomes of EcoMobility Days at Habitat III, in which local representatives and transport change makers gathered to discuss the future of sustainable urban mobility.



For more ICLEI publications please visit <http://e-lib.iclei.org>

# 2018 ICLEI global events

Key ICLEI events in 2018. More at <http://www.iclei.org/activities/events.html>



## Procura+ seminar 2018

*Oslo, Norway - 21-22 March 2018*

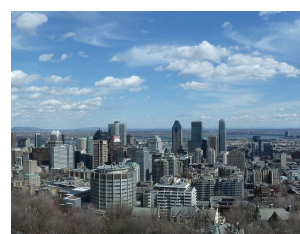
The City of Oslo and ICLEI are partnering to host the 15th Procura+ Seminar. Procurement is evolving rapidly and changing how public authorities across Europe purchase goods and services. Purchasing authorities are expected to strategically plan, professionalise their procurement and take into account sustainability and innovation.



## Resilient Cities 2018

*Bonn, Germany - 26-28 April 2018*

In April, ICLEI is hosting the 9th Global Forum on Urban Resilience and Adaptation. Resilient Cities is the global platform for urban resilience and climate change adaptation, organized by ICLEI and co-hosted with the City of Bonn, Germany. Each year, the congress brings together over 400 experts and practitioners from around the world.



## ICLEI World Congress 2018

*Montreal, Canada - 19-22 June 2018*

Held every three years, the ICLEI World Congress assembles hundreds of local and subnational governments, international agencies, national governments, donors and other partners from around the world to set the course for globalizing urban sustainability.



## EcoProcura 2018

*Nijmegen, Netherlands - 3-5 October 2018*

European Green Capital City of Nijmegen (Netherlands) and ICLEI will host the 10th edition of the EcoProcura Conference on Sustainable and Innovation Procurement. The conference will bring together 400 other procurers, policy makers, businesses, researchers and international organisations in Nijmegen to discuss the latest developments in sustainable and innovation procurement.



## Local Renewables Conference - Urban transformation to a circular economy

*Freiburg, Germany and Basel, Switzerland - 24-26 October 2018*

Rising global energy needs remain a major challenge, with cities and regions being central players in making energy more secure, clean and sustainable. To transform from a linear to a circular economy there is a growing need to take advantage of renewable resources, including energy.

## Some events where we will engage in 2018

World Urban Forum, <i>Kuala Lumpur, Malaysia.</i>	8-14 Feb 2018
World Cities Summit, <i>Singapore.</i>	8-12 July 2018
High Level Political Forum, <i>New York, USA.</i>	9-18 July 2018
Global Climate Action Summit, <i>California, USA.</i>	12-14 September 2018
CBD COP14, <i>Sharm El-Sheikh, Egypt.</i>	10-22 November 2018
UNFCCC COP24, <i>Katowice, Poland.</i>	3-14 December 2018

# ICLEI Secretariats and Offices



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[www.iclei.org](http://www.iclei.org)



[www.talkofthecities.iclei.org](http://www.talkofthecities.iclei.org)

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